



RURAL MUNICIPALITY OF MONTCALM

**MUNICIPALITÉ RURALE DE
MONTCALM**

BY-LAW NO. 868/25

RÈGLEMENT N^o 868/25

**Being a By-Law of the Rural Municipality of
Montcalm fixing the rate of taxation for the
year 2025.**

**Règlement de la municipalité rurale de
Montcalm fixant le taux d'imposition
pour l'année 2025.**

WHEREAS Section 304(1) of The Municipal
Act, C.C.S.M. c.M225 provides in part as
follows:

ATTENDU QUE le paragraphe 304(1) de
la *Loi sur les municipalités*, c. M225 de la
C.P.L.M., prévoit en partie ce qui suit :

304(1) No later than May 15 of each year, after
adopting its operating budget for the year, a
council must by by-law

304(1) Au plus tard le 15 mai de chaque
année, le conseil doit, par règlement, après
l'adoption de son budget de
fonctionnement pour l'année :

(a) set a rate or rates of tax sufficient to raise

(a) fixer un ou des taux d'imposition
suffisants pour le prélèvement :

(i) the revenue to be raised by
property taxes as set out in the operating
budget, and

(i) d'une part, des recettes qui
doivent être obtenues par voie de taxes sur
les biens conformément au budget de
fonctionnement,

(ii) the revenue to be raised in the
year to pay for local improvement or special
service and to pay the requisitions payable by
the municipality;

(ii) d'autre part, des recettes qui
doivent être obtenues au cours de l'année
afin que soient payés les améliorations
locales ou les services spéciaux et que soit
acquitté le montant des réquisitions payables
par la municipalité;

(b) impose taxes

(b) imposer des taxes :

(i) in accordance with the tax rate
or rates set under clause (a) on the portioned
value of each assessable property in the
municipality that is liable under The
Assessment Act to that tax; and

(i) en conformité avec le ou les
taux d'imposition mentionnés à l'alinéa a),
sur la valeur fractionnée de chaque bien
imposable situé dans la municipalité et
assujetti aux taxes en question en vertu de la
Loi sur l'évaluation municipale,

(ii) where the tax is in respect of a
local improvement or special service, in
accordance with the local improvement or
special service by-law; and

(ii) si les taxes ont pour objet
une amélioration locale ou un service
spécial, en conformité avec le règlement sur
les améliorations locales ou les services
spéciaux;

(c) set a due date for payment of taxes.

(c) fixer une date d'échéance pour le
paiement des taxes.

AND WHEREAS it is required that a by-law be enacted levying a tax or taxes of that number of mills on each dollar of the assessed value of the property in the Municipality that the Council deems sufficient to raise the amount required, by the estimates to be raised;

AND WHEREAS the Council has, by resolution, adopted the Financial Plan which resolution is hereto attached as Schedule "A" and forms a part of this By-law;

AND WHEREAS the Council has, by resolution, adopted the Financial Plan which resolution is hereto attached as Schedule "A" and forms a part of this By-law;

NOW THEREFORE the Council of the Rural Municipality of Montcalm, in open meeting assembled, enacts as follows:

1. THAT the estimates of the Rural Municipality of Montcalm of all sums required for the lawful purposes of the corporation for the year 2025 as set forth in Schedule "B" of the record of estimates, hereto attached and identified by the signature of the Head of the Council and the Chief Administrative Officer are hereby approved.

2. THAT the following respective rates of so much on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the Municipality respectively liable therefore according to the last revised assessment roll of general and personal property thereof, to raise the sums required as set out in our Schedule "B": of the record of estimates, viz:

(a) Education Support Levy rate of 7.117 mills on the dollar on other assessment levied under Sections 184 and 185 of The Public Schools Act; and

ATTENDU QU'il est exigé qu'un règlement soit adopté pour prélever une taxe ou des au millième sur chaque dollar de la valeur imposable de bien dans la Municipalité que le conseil juge suffisant pour prélever le montant requis, selon l'estimation des dépenses à percevoir;

ATTENDU QUE le conseil, par résolution, a adopté le plan financier, laquelle résolution est jointe à l'annexe A et fait partie du présent règlement;

ATTENDU QUE le plan financier, établi et adopté, est joint à l'annexe B et fait partie du présent règlement;

PAR CONSÉQUENT, le conseil de la Municipalité rurale de Montcalm, réuni en séance publique, adopte ce qui suit :

1. QUE les estimations de la Municipalité rurale de Montcalm de toutes les sommes nécessaires aux fins légitimes de la corporation pour l'année 2025, telles qu'elles figurent à l'annexe B du registre des prévisions budgétaires, ci-joint et identifié par la signature du président du conseil et de la directrice générale, soient par la présente approuvées;

2. QUE les taux respectifs suivants de tant par dollar soient prélevés pour l'année 2025 sur la valeur imposable de tous les biens imposables de la Municipalité respectivement assujettis à ce taux selon le dernier rôle d'évaluation révisé des biens généraux et personnels, afin de recueillir les sommes requises comme indiqué à l'annexe B du registre des estimations, à savoir :

(a) la taxe d'aide à l'éducation : 7,117 millièmes par dollar sur les autres prélèvements en vertu des articles 184 et 185 de la *Loi sur les écoles publiques*; et

(b) The following respective rates of so many mills on the dollar, levied under Section 188 of The Public Schools Act, viz:

Borderland S.D. 11.604 mills
Red River Valley S.D. 11.316 mills

(b) Les taux respectifs suivants de millièmes par dollar, prélevés en vertu de l'article 188 de la *Loi sur les écoles publiques*, à savoir

Division scolaire Borderland
11,604 millièmes
Division scolaire de la Vallée de la
Rivière-Rouge
11,316 millièmes

to provide for payment of Special School Division levies.

pour assurer le paiement des taxes spéciales des divisions scolaires.

3. THAT a special rate of 0.185 mills on the dollar be levied on the rateable property, plus \$130.00 per residential unit, within the St.-Jean Community Centre District as set out in By-Law No. 838/22 to maintain the said Community Centre and to provide for the sum of \$65,000.00 as set out in Page 8 of the Calculation of Tax Levies.

3. QU'un taux spécial de 0,185 millième par dollar soit prélevé sur les biens imposables, plus 130,00 \$ par logement, dans le district du Centre communautaire de Saint-Jean, conformément au Règlement n° 838/22, afin d'entretenir ledit centre communautaire et de fournir la somme de 65 000,00 \$, comme indiqué à la page 8 du calcul des prélèvements de taxes;

4. THAT a special rate of 0.553 mills on the dollar be levied on all the rateable property, plus \$130.00 per residential unit, within the Letellier Community Centre District as set out in By-Law No. 836/22 to maintain said Community Centre and to provide for the sum of \$60,000.00 as set out in Page 8 of the Calculation of Tax Levies.

4. QU'un taux spécial de 0,553 millième par dollar soit prélevé sur tous les biens imposables, plus 130,00 \$ par logement, dans le district du Centre communautaire de Letellier, conformément au Règlement n° 836/22, afin d'entretenir ledit centre communautaire et de fournir la somme de 60 000,00 \$, comme indiqué à la page 8 du calcul des prélèvements de taxes;

5. THAT a special rate of .511 mill on the dollar be levied on all the rateable property, plus \$130.00 per residential unit, within the St.-Joseph Community Centre District as set out in By-Law No. 837/22 to maintain said Community Centre and to provide for the sum of \$50,000.00 as set out in Page 8 of the Calculation of Tax Levies.

5. QU'un taux spécial de 0,511 millième par dollar soit prélevé sur tous les biens imposables, plus 130,00 \$ par logement, dans le district du Centre communautaire de Saint-Joseph, conformément au Règlement n° 837/22, afin d'entretenir ledit centre communautaire et de fournir la somme de 50 000,00 \$, comme indiqué à la page 8 du calcul des prélèvements de taxes;

6. THAT a special rate of \$99.25 per year for every residence or \$111.00 to \$193.00 for business in the Village of Letellier, the Village of St.-Jean-Baptiste, and the Village of St.-Joseph to provide for the pick-up of garbage under By-Law No. 852/24 as set out in Page 8 of the Calculation of Tax Levies.

6. QU'un taux spécial de 99,25 \$ par année pour chaque résidence ou de 111,00 \$ à 193,00 \$ pour les entreprises dans le Village de Letellier, le Village de Saint-Jean-Baptiste et le Village de Saint-Joseph soit établi pour la collecte des ordures conformément au Règlement n° 852/24, comme indiqué à la page 8 du calcul des prélèvements de taxes;

7. THAT a special rate of \$121.11 per year for every residence in the Village of Letellier, the Village of St.-Jean-Baptiste, and the Village of St.-Joseph to provide for the pick-up of recyclables under By-Law No. 851/24 as set out in Page 8 of the Calculation of Tax Levies.

7. QU'un taux spécial de 121.11 \$ par année pour chaque résidence du Village de Letellier, du Village de Saint-Jean-Baptiste et du Village de Saint-Joseph soit établi pour la collecte de matériaux de recyclage conformément au Règlement n° 851/24, comme indiqué à la page 8 du calcul des prélèvements de taxes;

8. THAT a special rate of 1.860 mills on the dollar be levied for the year 2025 on rural rateable property to provide for \$450,000.00 under By-Law No. 860/25 for Machinery Replacement Reserve as set out in Page 8 of the Calculation of Tax Levies.

8. QU'un taux spécial de 1,860 millièmes par dollar soit prélevé pour l'année 2025 sur les biens ruraux imposables afin de fournir 450 000,00 \$ conformément au Règlement n° 860/25 pour la réserve pour le remplacement des équipements, comme indiqué à la page 8 du calcul des prélèvements de taxes;

9. THAT a special rate of 0.451 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the municipality to provide for \$120,000.00 under By-Law No. 864/25 for Fire Department Reserve as set out in Page 8 of the Calculation of Tax Levies.

9. QU'un taux spécial de 0,451 millième par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables de la municipalité afin de fournir 120 000 \$ conformément au Règlement n° 864/25 pour la réserve du service d'incendie, comme indiqué à la page 8 du calcul des prélèvements de taxes;

10. THAT a special rate of 0.045 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the municipality to provide for \$12,000.00 under By-law No. 650/07 for Technology Reserve as set out in Page 8 of the Calculation of Tax Levies.

10. QU'un taux spécial de 0,045 millième par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables de la municipalité afin de fournir 12 000 \$ conformément au Règlement n° 650/07 pour la réserve d'équipements technologiques, comme indiqué à la page 8 du calcul des prélèvements de taxes;

11. THAT a special rate of 0.113 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the municipality to provide for \$30,000.00 under By-law No. 865/25 for Human Resources Reserve as set out in Page 8 of the Calculation of Tax Levies

11. QU'un taux spécial de 0,113 millièrne par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables de la municipalité afin de fournir 30 000 \$ conformément au Règlement n° 865/25 pour la réserve des ressources humaines, comme indiqué à la page 8 du calcul des prélèvements de taxes;

12. THAT a special rate of 0.038 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the municipality to provide for \$10,000.00 under By-law No. 863/25 for Transportation Reserve as set out in Page 8 of the Calculation of Tax Levies

12. QU'un taux spécial de 0,038 millièrne par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables de la municipalité afin de fournir 10 000 \$ conformément au Règlement n° 863/25 pour la réserve pour le transport, comme indiqué à la page 8 du calcul des prélèvements de taxes;

13. THAT a special rate of 0.188 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the municipality to provide for \$50,000.00 under By-law No. 862/25 for Economic Development and Tourism Services Reserve as set out in Page 8 of the Calculation of Tax Levies

13. QU'un taux spécial de 0,188 millièrne par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables de la municipalité afin de fournir 50 000 \$ conformément au Règlement n° 862/25 pour la réserve pour le RÉSERVE POUR LES SERVICES DE DÉVELOPPEMENT ÉCONOMIQUE ET TOURISTIQUE, comme indiqué à la page 8 du calcul des prélèvements de taxes;

14. THAT a special rate of .159 mills on the dollar be levied for the year 2025 upon the assessed value of all rateable property in the municipality as set out in By-Law No. 813/19 to raise \$42,159.50 for the annual debenture debt charges for the St. Jean Baptiste Fire Hall as set out in Page 8 of the Calculation of Tax Levies

14. QU'un taux spécial de 0,159 millièrne par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables de la municipalité, conformément au Règlement n° 813/19, afin de recueillir 42 159,50 \$ pour les frais annuels de la dette de la caserne de pompiers de Saint-Jean-Baptiste, comme indiqué à la page 8 du calcul des prélèvements de taxes;

15. THAT a special rate of .164 mills on the dollar be levied for the year 2025 upon the assessed value of all rateable property in the municipality as set out in By-Law No. 842/22 to raise \$45,386.56 for the annual debenture debt charges for the St. Jean New Development as set out in Page 8 of the Calculation of Tax Levies

15. QU'un taux spécial de 0,164 millièrne par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables dans la municipalité, conformément au Règlement n° 842/22, afin de recueillir 45 386,56 \$ pour les frais annuels de la dette par débenture pour la nouvelle mise en valeur de Saint-Jean, comme indiqué à la page 8 du calcul des prélèvements de taxes;

16. THAT a special rate of \$140.00 be levied on all properties with a structure within the RM of Montcalm as set out in By-Law No. 855/24 to provide fire and emergency services for the sum of \$105,140.00 as set out in Page 8 of the Calculation of Tax Levies.

16. QU'un taux spécial de 140,00 \$ soit prélevé sur tous les biens ayant une structure dans la Municipalité rurale de Montcalm, conformément au Règlement n° 855/24, afin de fournir aux services d'incendie et d'urgence la somme de 105 140,00 \$, comme indiqué à la page 8 du calcul des prélèvements de taxes;

17. THAT a rate of \$327.29 per parcel with a utility connection in the LUD of St. Jean Baptiste on all rateable property described in Schedule "C" of By-law No. 803/19 to raise the annual debenture debt charges for the St. Jean Lagoon local improvement project.

17. QU'un taux de 327,29 \$ par parcelle raccordée aux services publics dans le District urbain local de Saint-Jean-Baptiste soit appliqué à tous les biens imposables décrits à l'annexe C du Règlement n° 803/19 afin de prélever les frais annuels de la dette par débenture pour le projet d'amélioration locale de l'étang d'épuration de Saint-Jean;

18. THAT a special rate of 0.080 mills on the dollar be levied for the year 2025 upon the assessed value of all rateable property in the municipality as set out in By-Law No. 830/22 to raise \$22,115.43 for the annual debenture debt charges for the Montcalm Transfer Station as set out in Page 8 of the Calculation of Tax Levies.

18. QU'un taux spécial de 0,080 millième par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables dans la municipalité, conformément au Règlement n° 830/22, afin de recueillir 22 115,43 \$ pour les frais annuels de la dette de la station de transfert de Montcalm, comme indiqué à la page 8 du calcul des prélèvements de taxes;

19. THAT a rate of \$33.06 per parcel with a building assessment value of \$20,000.00 or more on all rateable property described in Schedule "C" of By-Law No. 830/22 to raise the annual debenture debt charges for the Montcalm Transfer Station local improvement project.

19. QU'un taux de 33,06 \$ par parcelle ayant une valeur d'évaluation de 20 000 \$ ou plus sur tous les biens imposables décrite à l'annexe C du Règlement n° 830/22 afin de prélever les frais annuels pour la dette par débenture pour le projet d'amélioration locale de la station de transfert de Montcalm;

20. THAT a rate of \$284.89 per parcel with a utility connection in the town of Letellier on all rateable property described in Schedule "C" of By-Law No. 829/22 to raise the annual debenture debt charges for the Letellier Lagoon local improvement project.

20. QU'un taux de 284,89 \$ par parcelle raccordée aux services publics dans le village de Letellier soit appliqué à tous les biens imposables décrits à l'annexe C du Règlement n° 829/22 afin de prélever les frais annuels de la dette par débenture pour le projet d'amélioration locale de l'étang d'épuration de Letellier;

21. THAT a general rate of 13.794 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the Local Urban District of St.-Jean-Baptiste within the Rural Municipality of Montcalm liable therefore, and amounting to \$336,074.32 as set out in Page 8 of the Calculation of Tax Levies.

22. THAT a general rate of 2.598 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property at large in the Rural Municipality of Montcalm liable therefore and amounting to \$708,792.53 as set out in Page 8 of Calculation of Tax Levies.

23. THAT a general rate of 6.034 mills on the dollar be levied for the year 2025 upon the assessed value of all the rateable property in the rural area of the Rural Municipality of Montcalm liable therefore and amounting to \$1,460,225.35 as set out in Page 8 of Calculation of Tax Levies.

24. THAT a rate of 2.0% be levied for the year 2025 upon the assessed value of all rateable property liable therefore according to the last business assessment roll of the corporation, to provide for \$167,556.00 for payment of the amount estimated as required for general controllable purpose of the corporation as set out in Page 8 of Calculation of Tax Levies.

25. THAT all taxes and rates imposed and levied in the Rural Municipality of Montcalm for the Year 2025 shall be deemed to have been imposed and to be due and payable on the 31st day of October, A.D., 2025.

21. QU'un taux général de 13,794 millièmes par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables du district urbain local de Saint-Jean-Baptiste dans la Municipalité rurale de Montcalm qui en est responsable, pour un montant de 336 074,32 \$, comme indiqué à la page 8 du calcul des prélèvements d'impôt;

22. QU'un taux général de 2,598 millième par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables en général dans la Municipalité rurale de Montcalm qui sont assujettis à ce taux et s'élevant à 708 792,53 \$, comme indiqué à la page 8 du calcul des prélèvements d'impôt;

23. QU'un taux général de 6,034 millièmes par dollar soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables dans la région rurale de la Municipalité rurale de Montcalm qui sont assujettis à ce taux et s'élevant à 1 460 225,35 \$, comme indiqué à la page 8 du calcul des prélèvements d'impôt;

24. QU'un taux de 2,0 % soit prélevé pour l'année 2025 sur la valeur imposable de tous les biens imposables assujettis à ce taux selon le dernier rôle d'évaluation commerciale de la corporation, afin de fournir 167 556,00 \$ pour le paiement du montant estimé nécessaire aux fins générales contrôlables de la corporation, comme indiqué à la page 8 du calcul des prélèvements d'impôt;

25. QUE toutes les taxes et tous les taux imposés et prélevés dans la Municipalité rurale de Montcalm pour l'année 2025 soient réputés avoir été imposés et être dus et payables le 31 octobre 2025;

26. THAT all taxes shall be due and payable at par during the month of October 2025 and that the prepayment of taxes may be made before the 1st day of October with benefit of a discount before they are due and payable at a rate of 1.0% in June and July, 0.75% in August and 0.25% in September of 2025.

26. QUE toutes les taxes soient dues et payables à la valeur nominale au cours du mois d'octobre 2025 et que le paiement anticipé des taxes peut être effectué avant le 1^{er} octobre avec le bénéfice d'un escompte avant qu'elles ne soient dues et payables au taux de 1,0 % en juin et juillet, 0,75 % en août et 0,25 % en septembre 2025;

27. THAT all taxes levied be subject to a penalty of one percent (1%) per month, namely twelve percent (12%) per annum.

27. Que toutes les taxes prélevées soient soumises à une peine d'un pour cent (1 %) par mois, soit douze pour cent (12 %) par année;

28. THAT the penalty provided for in this by-law shall be imposed on the first day of each and every month commencing on the first day of November, A.D., 2025, until such time as the taxes so levied and the penalties as provided herein shall be fully paid.

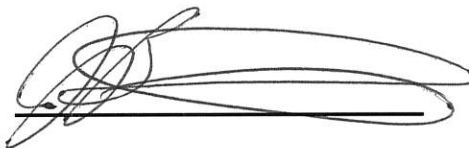
28. QUE la peine prévue par le présent règlement soit imposée le premier jour de chaque mois à compter du 1^{er} novembre 2025, jusqu'à ce que les taxes prélevées et les peines prévues par le présent règlement soient entièrement payées.

DATED at the Village of Letellier, in the Province of Manitoba, in Council duly assembled, this 17th day of April, A.D., 2025.

FAIT au village de Letellier, dans la province du Manitoba, en conseil dûment assemblé, le 17 avril 2025.



Reeve/préfet
Paul Gilmore



Chief Administrative Officer/directrice générale
Jolene Bird

Read a first time this 3rd day of April, 2025

Adopté en première lecture ce 3 jour de avril 2025.

Read a second time this 17 day of April, 2025.

Adopté en deuxième lecture ce 17 jour de avril 2025.

Read a third time this 17 day of April, 2025.

Adopté en troisième lecture ce 17 jour de avril 2025.

SCHEDULE "B" TO BY-LAW NO. 868/25

**RURAL MUNICIPALITY OF MONTCALM
FOR THE YEAR 2025**

		Attached	Not Applicable
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	☒	☐
Page 2	General Operating Fund - Budgeted Revenue	☒	☐
Page 3	General Operating Fund - Budgeted Expenditure	☒	☐
Page 4	General Operating Fund - Budgeted Expenditure	☒	☐
Page 5	General Operating Fund - Budgeted Expenditure	☒	☐
Page 6	Montcalm Water & Wastewater Utility Operating Fund - Budgeted Revenue and Expenditure	☒	☐
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of St. Jean Baptiste	☒	☐
Page 8	Calculation of Tax Levies	☒	☐
Page 9	Sundry Revenue and Expenditure Analysis	☒	☐
Page 10	Rural Area and General Municipal Requirements	☒	☐
Page 11	General Operating Fund - Debenture Debt Charges	☒	☐
Page 12	Utility Operating Fund - Debenture Debt Charges	☒	☐
Page 13	Capital Estimates (Current Year)	☒	☐
Page 14	Capital Expenditure Program (Subsequent Five Years)	☒	☐

GENERAL OPERATING FUND - BUDGETED REVENUE AND EXPENDITURE

SCHEDULE "B" TO BY-LAW NO. 868/25

Municipalité Montcalm Municipality
FOR THE YEAR 2025

REVENUE

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
Tax Levy - Page 8	\$ 6,790,501.06	\$ 6,701,089.54	\$ 7,291,247.45	\$ 6,900,000.00
Grants in Lieu of Taxes - Pages 8	\$ 102,299.16	\$ 105,126.56	\$ 129,587.57	\$ 122,000.00
Sub-Total	\$ 6,892,800.22	\$ 6,806,216.10	\$ 7,420,835.02	\$ 7,022,000.00
Requisitions - Page 8	\$ 3,400,214.00	\$ 3,400,214.00	\$ 3,526,310.00	
Net Municipal Taxes & Grants-In-Lieu of Taxes	\$ 3,492,586.22	\$ 3,406,002.10	\$ 3,894,525.02	\$ 3,623,875.06
Other Revenue - Page 2	\$ 764,103.00	\$ 925,838.83	\$ 809,447.00	\$ 525,223.00
Transfers From Accumulated Surplus and Reserves - Page 2	\$ 8,235,145.73	\$ 8,406,701.60	\$ 1,724,410.00	\$ 2,849,500.00
Total Revenue	\$ 12,491,834.95	\$ 12,738,542.53	\$ 6,428,382.02	\$ 6,998,598.06

EXPENDITURES

	LAST YEAR BUDGETED	LAST YEAR ACTUAL	THIS YEAR BUDGETED	NEXT YEAR BUDGETED
General Government Services	\$ 906,871.08	\$ 782,866.69	\$ 1,028,871.30	\$ 788,725.00
Protective Services	\$ 159,136.64	\$ 101,685.39	\$ 198,978.34	\$ 162,300.00
Transportation Services	\$ 1,471,311.58	\$ 1,426,088.89	\$ 1,598,510.00	\$ 1,392,600.00
Environmental Health Services	\$ 215,550.00	\$ 200,334.11	\$ 204,250.00	\$ 175,000.00
Public Health and Welfare Services	\$ 14,500.00	\$ 15,134.76	\$ 14,500.00	\$ 0.03
Environmental Development Services	\$ 8,000.00	\$ 2,800.00	\$ 5,000.00	\$ 2,000.00
Economic Development Services	\$ 121,569.00	\$ 95,699.91	\$ 179,123.00	\$ 91,000.00
Recreation and Cultural Services	\$ 233,100.00	\$ 233,100.00	\$ 233,100.00	\$ 235,500.00
Fiscal Services	\$ 8,674,558.32	\$ 8,854,785.02	\$ 2,221,696.92	\$ 3,404,500.03
Transfers - Deferred Surplus - Page 9 - Reserves - Page 5	\$ -		\$ -	\$ -
	\$ 686,973.00	\$ 986,973.00	\$ 743,067.00	\$ 746,973.00
Total Basic Expenditure	\$ 12,491,569.62	\$ 12,699,467.77	\$ 6,427,096.56	\$ 6,998,598.06
Allow For Tax Assets - Page 8	\$ 265.33		\$ 1,285.46	
Total Expenditure	\$ 12,491,834.95	\$ 12,699,467.77	\$ 6,428,382.02	\$ 6,998,598.06
Net Operating Surplus (Deficit)	\$ -	\$ 39,074.76	\$ 0.00	\$ -

Adopted by Resolution by Council

Approved


(Head of Council)

(Chairman of Finance)

(Chief Administrative Officer)

April 17, 2025
Date

Certified

Department Use Only

GENERAL OPERATING FUND - BUDGETED REVENUE

SCHEDULE "B" TO BY-LAW NO. 868/25

Municipalité Moncalm Municipality
For the Year 2025

Other Revenue		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added		\$ 20,000.00	\$ 21,512.93	\$ 20,000.00	\$ 30,000.00
Licences - Animal		\$ 150.00	\$ 240.00	\$ 150.00	\$ 150.00
- Lottery Licence		\$ 30.00	\$ -	\$ 30.00	
- Aggregate Licence		\$ 500.00	\$ 400.00	\$ 500.00	\$ 500.00
- Peddlars Licence		\$ -		\$ -	
Permits - Building		\$ 10,000.00	\$ 7,723.65	\$ 10,000.00	\$ 15,000.00
Fines		\$ -	\$ -	\$ -	
Sales of Services	- General Government	\$ 2,750.00	\$ 2,306.50	\$ 2,750.00	\$ 2,500.00
	- Protective	\$ -	\$ -	\$ -	
	- Transportation	\$ 67,000.00	\$ 120,106.88	\$ 115,000.00	\$ 65,000.00
	- Environmental Health (Recycling)	\$ 8,000.00	\$ 5,105.01	\$ 7,000.00	\$ 12,000.00
	- Public Health and Welfare	\$ 9,500.00	\$ 10,863.00	\$ 9,500.00	\$ 9,000.00
	- Environmental Development (Planning/Zoning)	\$ 700.00	\$ 1,600.00	\$ 1,000.00	\$ 600.00
	- Economic Development	\$ -			
	- Recreation and Culture	\$ -			
	- Other	\$ -			
	- Sundry				
Aggregate Fees		\$ 90,000.00	\$ 142,397.40	\$ 130,000.00	\$ 60,000.00
Sales of Goods		\$ -	\$ -	\$ -	\$ -
Rentals		\$ -	\$ 1,950.00	\$ 1,950.00	\$ 500.00
Concessions and Franchises					
Returns from Investments		\$ 178,000.00	\$ 209,552.53	\$ 123,000.00	\$ 8,000.00
Tax and Other Penalties		\$ 21,000.00	\$ 44,322.12	\$ 25,000.00	\$ 15,000.00
Development and Dedication Fees		\$ -			
UnConditional Transfers - Provincial Municipal Tax Sharing (Pop.)		\$ 185,000.00	\$ 187,109.96	\$ 185,000.00	\$ 185,000.00
- Provincial VLT Grants			\$ -	\$ -	
Conditional Transfers - Federal Gas Tax Government (Page 9)		\$ 73,973.00	\$ 73,973.00	\$ 71,067.00	\$ 73,973.00
- Provincial Government (Page 9)		\$ 5,000.00	\$ 5,000.00	\$ -	\$ 500.00
- Local Government/Other		\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00
Other Misc. Revenues		\$ 85,000.00	\$ 84,175.85	\$ 100,000.00	\$ 40,000.00
Total Other Revenue - Page 1		\$ 764,103.00	\$ 925,838.83	\$ 809,447.00	\$ 525,223.00
Transfer from					
Accumulated Surplus		\$ -	\$ -	\$ -	\$ -
Reserves (Capital) - Page 13		\$ 8,075,000.00	\$ 8,254,806.99	\$ 1,662,250.00	\$ 2,786,500.00
Reserves (Non Capital)		\$ 160,145.73	\$ 151,894.61	\$ 62,160.00	\$ 63,000.00
Total Transfers - Page 1		\$ 8,235,145.73	\$ 8,406,701.60	\$ 1,724,410.00	\$ 2,849,500.00
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		\$ 8,999,248.73	\$ 9,332,540.43	\$ 2,533,857.00	\$ 3,374,723.00

GENERAL OPERATING FUND - BUDGETED EXPENDITURE

SCHEDULE "B" TO BY-LAW NO. 868/25

Municipalité Montcalm Municipality
For the Year 2025

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
GENERAL GOVERNMENT SERVICES					
1100	General administrative	\$ 124,691.08	\$ 117,401.32	\$ 154,985.80	\$ 110,000.00
1200					
1212	Chief Administrative Officer and Staff	\$ 275,360.00	\$ 273,787.44	\$ 333,181.50	\$ 290,000.00
1215	Office	\$ 153,350.00	\$ 86,014.37	\$ 157,850.00	\$ 120,000.00
1216	Legal	\$ 22,200.00	\$ 10,504.00	\$ 42,200.00	\$ 5,000.00
1217	Audit	\$ 25,000.00	\$ 20,800.76	\$ 25,000.00	\$ 26,000.00
1218	Assessment	\$ 46,545.00	\$ 46,545.00	\$ 46,654.00	\$ 47,500.00
1240	Taxation	\$ 500.00	\$ 2,620.29	\$ 3,000.00	\$ 3,000.00
1300	Other general government				
1310	Elections	\$ -	\$ -	\$ -	\$ -
1320	Conventions	\$ 48,000.00	\$ 37,799.65	\$ 55,000.00	\$ 30,000.00
1330	Damage claims and liability insurance	\$ 190,000.00	\$ 173,445.54	\$ 190,000.00	\$ 160,000.00
1340	Intergovernmental relations	\$ 5,500.00	\$ 6,260.92	\$ 5,500.00	\$ 5,500.00
1350	Grants	\$ 30,000.00	\$ 28,997.66	\$ 30,000.00	\$ 8,000.00
1360	Other General government-sundry	\$ 9,000.00	\$ 10,215.86	\$ 10,000.00	\$ 7,000.00
1380	Professional Development Fund	\$ 20,000.00	\$ 11,748.88	\$ 20,000.00	\$ 20,000.00
	Bad Debt Expense	\$ -	\$ -	\$ -	\$ -
SUB-TOTAL GENERAL GOVERNMENT SERVICES - To Page 1		\$ 950,146.08	\$ 826,141.69	\$ 1,073,371.30	\$ 832,000.00
1991	Recoveries (deduct)-utility	(43,275.00)	(43,275.00)	(44,500.00)	\$ 43,275.00
1992	-capital	()	()	\$ -	
TOTAL GENERAL GOVERNMENT SERVICES - TO PAGE 1		\$ 906,871.08	\$ 782,866.69	\$ 1,028,871.30	\$ 788,725.00
PROTECTIVE SERVICES					
2100		\$ -	\$ -	\$ -	\$ -
2150	Police	\$ -	\$ -	\$ -	\$ -
2400	By-Law Enforcement/Compliance	\$ 7,500.00	\$ 3,784.00	\$ 5,000.00	\$ 2,500.00
	Fire	\$ 109,500.00	\$ 46,170.22	\$ 140,350.00	\$ 110,000.00
2500	Emergency measures				
2510	Emergency Measures	\$ 10,000.00	\$ 19,862.10	\$ 13,300.00	\$ 10,000.00
2520	Flood	\$ 500.00	\$ -	\$ 500.00	\$ 500.00
	Flood Other	\$ -	\$ -	\$ -	
2540	Ambulance services	\$ -	\$ -	\$ -	
	Pandemic expenses	\$ -	\$ -	\$ -	\$ -
2550	Other - 911	\$ 6,236.64	\$ 6,236.64	\$ 6,428.34	\$ 5,800.00
2600	Other protection:				
2620	Building inspection	\$ 18,200.00	\$ 21,166.43	\$ 26,200.00	\$ 25,000.00
2622	Electrical inspection	\$ -	\$ -	\$ -	\$ -
2623	Plumbing inspection	\$ -	\$ -	\$ -	\$ -
2626	Other safety inspections	\$ -	\$ -	\$ -	\$ -
2630	License inspection	\$ -	\$ -	\$ -	\$ -
2640	Animal and pest control	\$ 7,200.00	\$ 4,466.00	\$ 7,200.00	\$ 8,500.00
2650	Other - Traffic Services	\$ -	\$ -	\$ -	\$ -
TOTAL PROTECTIVE SERVICES - TO PAGE 1		\$ 159,136.64	\$ 101,685.39	\$ 198,978.34	\$ 162,300.00
TRANSPORTATION SERVICES					2.75%
Road Transport					
Administration					
32110	Road Commissioners' Fees and Mileage	\$ -	\$ -	\$ -	\$ -
32200	Engineering	\$ -	\$ -	\$ -	\$ -
Road and Streets					
Unallocated costs					
32301	- Equipment Operators' Wages and Benefits	\$ 589,211.58	\$ 659,013.44	\$ 614,010.00	\$ 570,000.00
32302	- Equipment Fuel	\$ 208,500.00	\$ 183,187.90	\$ 206,000.00	\$ 230,000.00
32303	- Equipment Repairs and Maintenance	\$ 75,300.00	\$ 61,778.88	\$ 105,750.00	\$ 80,000.00
32304	- Equipment Insurance and Registration	\$ 33,250.00	\$ 31,560.42	\$ 37,750.00	\$ 30,000.00
32305	- Workshop and Yard Operations	\$ 78,050.00	\$ 70,880.52	\$ 112,650.00	\$ 70,000.00
	- St. Jean Standpipe	\$ -	\$ -	\$ -	\$ -
	Less Recoveries	\$ -	\$ -	\$ -	\$ -
32350	Road maintenance - Labor	\$ 18,000.00	\$ 13,780.75	\$ 14,000.00	\$ 18,600.00
32360	- Materials	\$ 330,000.00	\$ 319,853.63	\$ 355,500.00	\$ 265,000.00
32430	- Rentals	\$ 12,000.00	\$ 6,000.00	\$ 9,000.00	\$ 12,000.00
32370	-				
Transportation services sub-total forward to page 4		\$ 1,344,311.58	\$ 1,346,055.54	\$ 1,454,660.00	\$ 1,275,600.00

GENERAL OPERATING FUND - BUDGETED EXPENDITURE

SCHEDULE "B" TO BY-LAW NO. 868/25

Municipalité Montcalm Municipality

For the year 2025

			Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation services sub-total forward from page 3			\$ 1,344,311.58	\$ 1,346,055.54	\$ 1,454,660.00	\$ 1,275,600.00
32321	Road re-construction	- Labour	\$ -			
32322		- Materials	\$ 9,500.00	\$ 7,084.99	\$ 12,500.00	\$ 7,500.00
32323		- Rentals	\$ -	\$ -	\$ -	
		- _____				
32330	Sidewalks and boulevards		\$ 8,500.00	\$ -	\$ 13,000.00	\$ 4,000.00
32340	Ditches and road drainage		\$ 43,500.00	\$ 51,565.05	\$ 48,500.00	\$ 25,000.00
32350	Storm sewers		\$ -	\$ -	\$ -	
32360	Street Cleaning		\$ -	\$ -	\$ -	
32371	Snow and ice removal	- Labour	\$ 3,000.00	\$ 1,316.25	\$ 6,000.00	\$ 30,000.00
32372		- Mateirals	\$ -	\$ -	\$ -	
32373		- Rentals	\$ -	\$ -	\$ -	

32400	Bridges/Culverts		\$ 44,000.00	\$ 8,072.69	\$ 42,350.00	\$ 30,000.00
32500	Street Lighting		\$ 12,000.00	\$ 10,244.45	\$ 12,000.00	\$ 13,000.00
32600	Traffic Services		\$ 5,000.00	\$ 1,869.92	\$ 8,000.00	\$ 5,500.00
32700	Parking		\$ -	\$ -	\$ -	
32900	Other road transport		\$ -	\$ -	\$ -	
33000	Other transportation services		\$ 1,500.00	\$ 120.00	\$ 1,500.00	\$ 2,000.00

TOTAL TRANSPORTATION SERVICES - PAGE 1			\$ 1,471,311.58	\$ 1,426,088.89	\$ 1,598,510.00	\$ 1,392,600.00
ENVIRONMENTAL HEALTH SERVICES						
Garbage and waste collection						
4320	Garbage Collection and Recycling Program		\$ 113,500.00	\$ 105,293.18	\$ 107,000.00	\$ 60,000.00
4330	Nuisance grounds		\$ 102,050.00	\$ 95,040.93	\$ 97,250.00	\$ 115,000.00
Other environmental health						
4480			\$ -	\$ -	\$ -	
4490	Public Rest Rooms		\$ -	\$ -	\$ -	
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1			\$ 215,550.00	\$ 200,334.11	\$ 204,250.00	\$ 175,000.00
PUBLIC HEALTH AND WELFARE SERVICES						
Public Health						
5110	Health Unit		\$ 9,500.00	\$ 10,137.00	\$ 9,500.00	\$ 9,000.00
5160	Cemeteries		\$ -	\$ -	\$ -	
5186	Other Public Health		\$ -	\$ -	\$ -	
Medical Care						
5220	Medical Officer		\$ -	\$ -	\$ -	
	Other _____		\$ -	\$ -	\$ -	
Hospital Care						
5370	Hospital Care		\$ -	\$ -	\$ -	
	Other - Physician Recruitment Cost Health Care		\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
Social Welfare						
5410	Administration		\$ -	\$ -	\$ -	
5420	Social Welfare Assistance		\$ 1,500.00	\$ 1,497.76	\$ 1,500.00	\$ 1,500.00
5430	Social Welfare Services		\$ -	\$ -	\$ -	
	Other- Work Projects		\$ -	\$ -	\$ -	
TOTAL PUBLIC HEALTH AND WELFARE SERVICES - TO PAGE 1			\$ 14,500.00	\$ 15,134.76	\$ 14,500.00	2.75%
ENVIRONMENTAL DEVELOPMENT SERVICES						
6100	Planning and zoning		\$ 8,000.00	\$ 2,800.00	\$ 5,000.00	\$ 2,000.00
Community Development						
6220	General land assembly		\$ -	\$ -	\$ -	
6230	Urban renewal		\$ -	\$ -	\$ -	
6240	Beautification and land rehabilitation		\$ -	\$ -	\$ -	
6241	Urban area weed control		\$ -	\$ -	\$ -	
	Other _____		\$ -	\$ -	\$ -	
	_____		\$ -	\$ -	\$ -	
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1			\$ 8,000.00	\$ 2,800.00	\$ 5,000.00	\$ 2,000.00

GENERAL OPERATING FUND - BUDGETED EXPENDITURE

SCHEDULE "B" TO BY-LAW NO. 868/25

Municipalité Montcalm Municipality
For the year 2025

		Last Year	Last Year Actual	This Year Budgeted	Next Year Budgeted
ECONOMIC DEVELOPMENT SERVICES					
7100	Natural Resources				
7120	Agriculture				
7121	Destruction Of Pests	\$ -	\$ -	\$ -	
7122	Protective Inspections	\$ -	\$ -	\$ -	
7123	Rural Area Weed Control	\$ 40,000.00	\$ 33,650.00	\$ 36,323.00	\$ 52,000.00
7124	Drainage of Land	\$ -	\$ -	\$ -	
7125	Veterinary Services	\$ -	\$ -	\$ -	
7130	Water Resources and Conservation	\$ 17,569.00	\$ 17,602.00	\$ 17,800.00	\$ 14,000.00
7200	Regional Development-CDC	\$ 50,000.00	\$ 33,332.67	\$ 110,000.00	\$ 20,000.00
7300	Industrial Development	\$ -	\$ -	\$ -	
7400	Other Economic Development	\$ -	\$ -	\$ -	
7410	Tourism	\$ -	\$ -	\$ -	
7420	Public Receptions	\$ 14,000.00	\$ 11,115.24	\$ 15,000.00	\$ 5,000.00
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		\$ 121,569.00	\$ 95,699.91	\$ 179,123.00	\$ 91,000.00
RECREATION AND CULTURAL SERVICES					
8110	Red River Recreation Commission	\$ -	\$ -	\$ -	\$ -
8120	Community Centres And Halls	\$ -	\$ -	\$ -	\$ -
8130	Swimming Pools and Beaches	\$ -	\$ -	\$ -	\$ -
8140	Golf Courses	\$ -	\$ -	\$ -	\$ -
8150	Skating Rinks and Arenas	\$ -	\$ -	\$ -	\$ -
8180	Parks and Playgrounds	\$ -	\$ -	\$ -	\$ -
8190	Other Recreational Facilities				
	St. Jean Parks and Recreation	\$ 65,000.00	\$ 65,000.00	\$ 65,000.00	\$ 65,000.00
	Letellier Athletic Association	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00
	St. Joseph Recreation Centre	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
8240	Museums	\$ -	\$ -	\$ -	
8245	Museum Tourism Grant	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 27,500.00
8250	Libraries & Churches	\$ 13,000.00	\$ 13,000.00	\$ 13,000.00	\$ 13,000.00
8260	Recreation/Cultural Grants (MCGF)	\$ 20,100.00	\$ 20,100.00	\$ 20,100.00	\$ 20,000.00
8280	Other Cultural Facilities	\$ -	\$ -	\$ -	\$ -
TOTAL RECREATION AND CULTURAL SERVICES - TO PAGE 1		\$ 233,100.00	\$ 233,100.00	\$ 233,100.00	\$ 235,500.00
FISCAL SERVICES					
9111	L.U.D. of St. Jean Baptiste - Page 7	\$ 290,185.72	\$ 290,185.72	\$ 345,574.32	\$ 285,000.00
9112	L.U.D. of _____ - Page 7	\$ -	\$ -	\$ -	
9113	L.U.D. of _____ - Page 7	\$ -	\$ -	\$ -	
9114	L.U.D. of _____ - Page 7	\$ -	\$ -	\$ -	
9320	Transfer To Capital - Page 13	\$ 8,165,000.00	\$ 8,444,422.45	\$ 1,681,750.00	\$ 2,849,500.00
9330	Transfer To Utility - Page 6	\$ -		\$ -	
9410	Debenture debt charges - Page 11	\$ 169,372.60	\$ 97,872.21	\$ 169,372.60	\$ 170,000.00
9420	Other Long-term Debt Charges - Page 11 (Lease Payts)	\$ -			
9430	Tax Discount and Short-Term Loan Interest	\$ 50,000.00	\$ 22,039.31	\$ 25,000.00	\$ 100,000.00
9440	Other Debt Charges				\$ -
9450	Other Fiscal Services	\$ -	\$ 265.33	\$ -	\$ -
TOTAL FISCAL SERVICES - TO PAGE 1		\$ 8,674,558.32	\$ 8,854,785.02	\$ 2,221,696.92	\$ 3,404,500.03
TRANSFERS					
9440	General Reserve	\$ -	\$ -	\$ -	
9311	Specific Reserves				
9311	Machinery Replacement Reserve	\$ 475,000.00	\$ 575,000.00	\$ 450,000.00	\$ 525,000.00
	Fire Department Reserve	\$ 100,000.00	\$ 200,000.00	\$ 120,000.00	\$ 100,000.00
	Community Health Reserve	\$ -	\$ -	\$ -	
	Flood Reserve	\$ -	\$ -		
	Technology Reserve	\$ 8,000.00	\$ 8,000.00	\$ 12,000.00	\$ 8,000.00
	Transportation Services	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
	Montcalm Water & Wastewater Utility Reserve	\$ -	\$ -	\$ -	\$ -
	Human Resources Development	\$ 20,000.00	\$ 20,000.00	\$ 30,000.00	\$ 30,000.00
	Economic Development Reserve	\$ -	\$ 100,000.00	\$ 50,000.00	
	Gas Tax	\$ 73,973.00	\$ 73,973.00	\$ 71,067.00	\$ 73,973.00
TOTAL TRANSFERS - TO PAGE 1		\$ 686,973.00	\$ 986,973.00	\$ 743,067.00	\$ 746,973.00

Municipalité Montcalm Municipality - Montcalm Water & Wastewater Utility
For the Year 2025

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES - Residential	\$ 420,000.00	\$ 451,416.36	\$ 445,000.00	\$ 450,000.00
	- Commercial and Bulk	\$ 1,500.00	\$ 1,914.24	\$ 2,000.00	
	- Industrial	\$ -	\$ -	\$ -	
	- Service Fees	\$ 36,500.00	\$ 37,727.39	\$ 40,000.00	\$ 29,000.00
	- Municipal and Schools			\$ -	
310	SEWER SERVICE CHARGES - Residential	\$ 105,000.00	\$ 103,182.85	\$ 125,000.00	\$ 42,000.00
	- Commercial	\$ -	\$ -	\$ -	
320	Discounts, Refunds and Cancellations	\$ -	\$ -	\$ -	
	Net Consumer Revenue - Sub Total	\$ 563,000.00	\$ 594,240.84	\$ 612,000.00	\$ 521,000.00
330	Penalties	\$ 8,500.00	\$ 9,447.57	\$ 10,000.00	\$ 4,000.00
340	Hydrant Rentals	\$ 7,650.00	\$ 7,650.00	\$ 7,650.00	\$ 7,500.00
350	Installation Service	\$ -	\$ -	\$ -	
360	Connection -Net	\$ 16,000.00	\$ 4,000.00	\$ 16,000.00	\$ 12,000.00
370	Provincial & Federal Capital Grants	\$ -	\$ -	\$ -	
380	Other Revenue	\$ -	\$ 462.50	\$ 500.00	
390	Contribution from Revenue Fund - Page 5	\$ 85,609.79	\$ 82,697.41	\$ 85,609.79	\$ 62,185.33
	Transfer from Gas Tax	\$ -	\$ -	\$ 64,163.00	
396	Transfer from General Reserve - Utility	\$ 130,000.00	\$ 43,095.90	\$ 84,000.00	
397	Transfer from Accumulated Surplus	\$ -	\$ -	\$ -	
	TOTAL REVENUE	\$ 810,759.79	\$ 741,594.22	\$ 879,922.79	\$ 606,685.33

EXPENDITURE

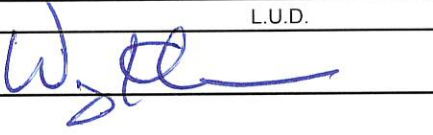
		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
410	WATER SUPPLY	\$ 131,075.00	\$ 144,008.59	\$ 153,000.00	\$ 88,000.00
411	Administration	\$ -	\$ -	\$ -	
412	Customer billings and collections	\$ 33,545.00	\$ 29,558.88	\$ 38,450.00	\$ 25,000.00
413	Purification and treatment	\$ 215,000.00	\$ 244,951.03	\$ 250,000.00	\$ 230,000.00
414	Water purchases	\$ -	\$ -		
415	Service of supply	\$ 54,550.00	\$ 49,469.08	\$ 55,500.00	\$ 43,000.00
416	Transmission and distribution	\$ 22,500.00	\$ 2,287.48	\$ 50,700.00	\$ 22,000.00
417	Other water supply costs	\$ -	\$ -	\$ -	
418	Connections - Net loss	\$ 456,670.00	\$ 470,275.06	\$ 547,650.00	\$ 408,000.00
	Total				
420	SEWAGE COLLECTION AND DISPOSAL	\$ 13,000.00	\$ 5,940.84	\$ 11,500.00	\$ 8,000.00
423	Sewage lift station	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
424	Sewage treatment and disposal	\$ 57,900.00	\$ 42,768.67	\$ 57,900.00	\$ 77,000.00
425	Other sewage collection and disposal costs	\$ -	\$ -	\$ -	
426	Connections - Net loss	\$ 72,400.00	\$ 50,209.51	\$ 70,900.00	\$ 86,500.00
	Total				
430	TRANSFER TO CAPITAL from Page 13	\$ 135,000.00	\$ 43,095.90	\$ 144,163.00	
440	TRANSFERS TO RESERVES	\$ 61,080.00	\$ 61,080.00	\$ 31,600.00	\$ 50,000.00
441	REPLACEMENT RESERVE BL	\$ -	\$ -	\$ -	
	Total	\$ 61,080.00	\$ 61,080.00	\$ 31,600.00	\$ 50,000.00
450	DEBENTURE DEBT CHARGES from Page 12	\$ 62,185.33	\$ 75,836.93	\$ 85,609.79	\$ 62,185.33
460	OTHER LONG-TERM DEBT CHARGES (Leases) from Page 12	\$ -	\$ -	\$ -	
470	SURPLUS APPROPRIATIONS				
471	Deferred Surplus re Deficit, 2 ____ - Page 9	\$ -	\$ -	\$ -	
472	Deferred Surplus re By-Law Obligation	\$ -	\$ -	\$ -	
473	Appropriation to General Reserve - Utility (BL x-2008)	\$ -	\$ -	\$ -	
	Total	\$ -	\$ -	\$ -	
	TOTAL EXPENDITURE	\$ 787,335.33	\$ 700,497.40	\$ 879,922.79	\$ 606,685.33
	NET OPERATING SURPLUS (DEFICIT)	\$ 23,424.46	\$ 41,096.82	\$ 0.00	\$ -

SCHEDULE "B" TO BY-LAW NO. 868/25

MUNICIPALITY OF MONTCALM
LOCAL URBAN DISTRICT OF ST. JEAN BAPTISTE

For the Year 2025

	Last Year Budgeted	Last Year Actual	Budgeted	Next Year Budgeted
GENERAL GOVERNMENT SERVICES				
Legislative (Indemnities)	\$ 11,126.48	\$ 11,126.40	\$ 15,365.08	\$ 10,800.00
TOTAL GENERAL GOVERNMENT SERVICES	\$ 11,126.48	\$ 11,126.40	\$ 15,365.08	\$ 10,800.00
TRANSPORTATION SERVICES				
Roads and Streets	\$ 16,500.00	\$ 17,565.42	\$ 18,000.00	\$ 375,000.00
Sidewalks and Boulevards	\$ 1,000.00	\$ 2,299.27	\$ 5,000.00	\$ 2,000.00
Ditches and Road Drainage	\$ 10,000.00	\$ 2,098.65	\$ 8,000.00	\$ 5,000.00
Street Cleaning	\$ 9,000.00	\$ 7,656.00	\$ 2,000.00	\$ 6,000.00
Snow and Ice Removal	\$ 40,000.00	\$ 32,413.41	\$ 40,000.00	\$ 30,000.00
Street Lighting	\$ 41,000.00	\$ 35,730.35	\$ 30,000.00	\$ 39,000.00
Other, re: Grants	\$ -	\$ -	\$ -	\$ -
Diesel costs	\$ 1,700.00	\$ 1,473.93	\$ 1,700.00	\$ 1,500.00
Miscellaneous	\$ 14,500.00	\$ 7,259.01	\$ 12,500.00	\$ 5,000.00
TOTAL TRANSPORTATION SERVICES	\$ 133,700.00	\$ 106,496.04	\$ 117,200.00	\$ 463,500.00
ENVIRONMENTAL HEALTH SERVICES				
Garbage Collection	\$ -	\$ -	\$ -	\$ -
Nuisance Grounds	\$ -	\$ -	\$ -	\$ -
TOTAL ENVIRONMENTAL HEALTH SERVICES	\$ -	\$ -	\$ -	\$ -
ENVIRONMENTAL DEVELOPMENT SERVICES				
Weed Control	\$ 800.00	\$ 1,023.75	\$ 1,200.00	\$ 800.00
Other: Grass Mowing	\$ 40,000.00	\$ 41,296.85	\$ 55,000.00	\$ 21,000.00
TOTAL ENVIRONMENTAL DEVELOPMENTS SERVICES	\$ 40,800.00	\$ 42,320.60	\$ 56,200.00	\$ 21,800.00
RECREATION AND CULTURAL SERVICES				
Public Parks	\$ -	\$ -	\$ -	\$ -
Other Recreational Costs (Tree Planting)	\$ 3,000.00	\$ 388.39	\$ 6,000.00	\$ 6,000.00
TOTAL RECREATIONAL AND CULTURAL SERVICES	\$ 3,000.00	\$ 388.39	\$ 6,000.00	\$ 6,000.00
TRANSFERS				
Deferred Surplus - Deficit	\$ -	\$ -	\$ -	\$ -
Contribution to Capital	\$ 45,400.00	\$ -	\$ 66,750.00	\$ -
Reserves	\$ 36,309.24	\$ 36,309.24	\$ 130,000.00	\$ 80,000.00
TOTAL TRANSFERS/CAPITAL	\$ 81,709.24	\$ 36,309.24	\$ 196,750.00	\$ 80,000.00
TOTAL OPERATING EXPENDITURE	\$ 270,335.72	\$ 196,640.67	\$ 391,515.08	\$ 582,100.00
Unexpended - Prior Years' Levies	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00	
L.U.D. Revenues:				
- Misc.	\$ -	\$ 41,600.56	\$ 53,000.00	
- Transfer from LUD Reserve	\$ 31,000.00	\$ 20,652.14	\$ 13,750.00	\$ 350,000.00
- Grass/Snow Cutting	\$ -	\$ -	\$ -	\$ 3,000.00
Sub-total	\$ 71,000.00	\$ 102,252.70	\$ 106,750.00	\$ 353,000.00
Amount Required from Municipality	\$ 290,185.72		\$ 345,574.32	\$ 229,100.00
Municipal Revenues Allocated to L.U.D.:				
- Business Tax	\$ 11,000.00	\$ 11,000.00	\$ 9,500.00	\$ 11,000.00
Tax Levy (Last Year Actual)		\$ 228,275.00		
TOTAL OPERATING REVENUE	\$ 372,185.72	\$ 341,527.70	\$ 461,824.32	\$ 593,100.00
Expenditure Under (Over) Revenue		\$ 144,887.03		
Net Requirement - to be raised by Taxation	\$ 279,185.72		\$ 336,074.32	
Assessment (Taxable and Grants)	18,588,180		24,363,660	
Mill Rate	13.424		13.794	

L.U.D.	MUNICIPALITY
 Chair	 Reeve Chief Administrative Officer

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

SCHEDULE "B" TO BY-LAW NO. 868/25

Municipalité Montcalm Municipality
For the Year 2025

Part 1 - Grants in Lieu of Taxes(2022)

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Corporate						
Centra		3,409,610				
Agric Crown Lands Leased	127,790					
Sustainable Development - N.E.C.		3,250				
Sustainable Development - Crown Lands	30					
Highways Transportation	42,780	15,410				
Housing	76,740					
Manitoba Hydro	365,220	138,790				
HMQ (Can.)	10,140					
Flood Control	72,950					
Total to Pages 1, 8						\$ 129,587.57

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Federal Grants:		
Total Federal Grants Total to Page 2		\$ -
Provincial Grants:		
Basket Funding		\$ 185,000.00
CCBF (formerly Gas Tax)	2025 expected grant	\$ 71,067.00
HMQ Grant		\$ -
CDEM		\$ -
AMBM		\$ 7,500.00
Total Provincial Grants Total to Page 2		\$ 263,567.00
Total to Page 2		\$ 263,567.00

Part 3 - Transfers to Deferred Surplus - General Operating Fund

Purpose	Year	Term	Authority	Amount
Total to Page 1				\$0.00

Part 4 - Transfers to Deferred Surplus - Utility Operating Fund

Purpose	Year	Term	Authority	Amount
Total to page 6				\$0.00

RURAL AREA and GENERAL MUNICIPAL REQUIREMENTS

SCHEDULE "B" TO BY-LAW NO. 868/25

Municipalité Montcalm Municipality
For the Year 2025

Part 1 - Analysis of Expenditures Benefitting Rural Area

[illegible]

Part 2 - Calculation of General Municipal Requirements

	Non-Controllable Expenditures	General Municipal/Controllable Expenditures		Totals
		Rural	At Large	
Total Basic Expenditures	\$ 1,573,642.36	\$ 3,503,973.00	\$ 1,349,481.20	\$ 6,427,096.56
Less: Business Taxes Allocated		\$ 167,566.00		\$ 167,566.00
* Other Revenues Allocated		\$ 1,876,283.50	\$ 657,573.50	\$ 2,533,857.00
Business Fees Allocated				\$ -
Budgeted Deficit Allocated				
Other Allocations	\$ -			\$ -
Sub-Totals	\$ 1,573,642.36	\$ 1,460,123.50	\$ 691,907.70	\$ 3,725,673.56
Less: Net Non-controllable Expenditures				\$ 1,573,642.36
General Municipal Requirements	Nil	\$ 1,460,123.50	\$ 691,907.70	\$ 2,152,031.20
		Page 8	Page 8	

SCHEDULE "B" TO BY-LAW NO. 868/25

Part 2 - Summary (by area) - to be carried forward to page 8

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

SCHEDULE "B" TO BY-LAW NO. 868/25

Purpose	By-Law No.	Maturity	Opening Balance	Principal	Closing Balance	Interest	Total	Frontage/ Per Parcel	Other	Net Requirement	Area to be Levied
St. Jean Lagoon Local Improvement	803/19	2033	\$ 495,704.22	\$ 42,389.26	\$ 453,314.96	\$ 19,796.07	\$ 62,185.33	\$ 62,185.33		\$ 62,185.33	St. Jean Utility Cust.
Letellier Lagoon Local Improvement	829/22	2036	\$ 239,371.56	\$ 15,270.16	\$ 224,101.40	\$ 8,154.30	\$ 23,424.46	\$ 23,424.46		\$ 23,424.46	Letellier Utility Cust.
				\$ 57,659.42		\$ 27,950.37	\$ 85,609.79	\$ 85,609.79	\$ -	\$ 85,609.79	

Part 2 - Summary (by area) - to be carried forward to page 8

[illegible]

~~CAPITAL ESTIMATES (Current Year)~~

Municipalité Montcalm Municipality

For the year 2025

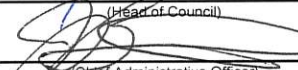
Part 1. CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne By Borrowing
Office - folding tables	\$ 4,000.00	\$ 4,000.00			
Office - new laptop and office set up	\$ 4,000.00			\$ 4,000.00	
Asset Management - Aerial Imagery Data	\$ 40,000.00			\$ 40,000.00	
PW - Dip Road	\$ 70,000.00			\$ 70,000.00	
PW - Grader	\$ 350,000.00			\$ 350,000.00	
PW - Skid Steer	\$ 100,000.00			\$ 100,000.00	
PW - Drone	\$ 4,000.00			\$ 4,000.00	
PW - PWM laptop	\$ 4,000.00			\$ 4,000.00	
PW - Shop Yard Fence	\$ 30,000.00			\$ 30,000.00	
PW - Shop Air Exchanger	\$ 10,000.00			\$ 10,000.00	
PW - VW Truck purchase	\$ 33,500.00			\$ 33,500.00	
PW - Street Sweeper (50% cost share with LUD)	\$ 10,750.00	\$ 4,000.00		\$ 6,750.00	
St. Mary's Flood Mitigation Project	\$ 950,000.00			\$ 950,000.00	
St. Mary's Flood Mitigation Project - Land Acquisition	\$ 60,000.00	\$ 60,000.00			
FD - Turn Out Gear (4)	\$ 12,000.00			\$ 12,000.00	
Utility - lift station pump	\$ 23,000.00			\$ 23,000.00	
Utility - lift station panel	\$ 61,000.00			\$ 61,000.00	
Utility - Capital Contribution to PVWC	\$ 64,163.00			\$ 64,163.00	
LUD - Street Sweeper (50% cost share with RM)	\$10,750.00	\$7,000.00		\$3,750.00	
LUD - Pull behind mower	\$ 6,000.00	\$ 6,000.00			
LUD - Land Purchase	\$ 10,000.00			\$ 10,000.00	
LUD - Splash Pad Park drain tile	\$ 10,000.00	\$ 10,000.00			
LUD - Lavallee yard fence	\$ 30,000.00	\$ 30,000.00			
	\$ 1,897,163.00				
	TOTAL	\$ 121,000.00			
		Page 5	\$ -		
			Page 6	\$ 1,776,163.00	
				Part 2	\$ -
					Part 3

PART 2. GENERAL AND SPECIFIC RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	
CAPITAL WITHDRAWALS FROM RESERVES					
General Reserve					
Machinery Reserve - REV2		\$ 450,000.00			
Fire Department Reserve - REV2	\$ 42,160.00	\$ 12,000.00			
Gas Tax Reserve - REV2		\$ 110,000.00		\$ 64,163.00	
HR Development Reserve - REV2	\$ 20,000.00				
Technology Reserve - REV2		\$ 12,000.00			
Transportation Reserve - REV2		\$ 46,750.00			
St. Mary's Flood Mitigation Reserve - REV2		\$ 950,000.00			
Health Reserve - REV2					
MPP Funds - REV2					
Utility Reserve - D6 (Utility Budget)				\$ 84,000.00	
LUD Reserve - P7 (LUD Budget)		\$ 13,750.00			
	\$ 62,160.00				
	Page 2	\$ 1,594,500.00			
		Part 1	\$ -		
			Page 6	\$ 148,163.00	
				Part 1	\$ -

PART 3. DEBENTURE FINANCING (Subject to Municipal Board Authorization)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Revenue Loan	Reserve Loan	Amount	Term
TOTAL, PART 1				\$	-
Department Use Only	Adopted by Resolution of Council  _____ (Head of Council) <u>April 17 2025</u>  _____ (Chief Administrative Officer)				

PURPOSE	SOURCE OF FUNDS															
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total	Operating	Reserves	Debitures	Other	
Estimates for 2026	Grade A - summer tires	\$45,000									\$45,000			\$45,000		
	Turnout Gear (4)	\$12,000									\$12,000			\$12,000		
	Office Front Desk Computer	\$2,000									\$2,000			\$2,000		
	CAO Desktop	\$2,000									\$2,000			\$2,000		
	Excavator		\$225,000								\$225,000			\$225,000		
	Grader B - Summer Tires		\$45,000								\$45,000			\$45,000		
	SCBAs (4)		\$35,000								\$35,000			\$35,000		
	ACAO Comm and Clerk Computers		\$10,000								\$10,000			\$10,000		
	Grader - B		\$500,000								\$500,000			\$500,000		
	PWM CAO and Utility Computers		\$10,000								\$10,000			\$10,000		
Estimates for 2027	Turnout Gear (4)		\$12,000								\$12,000			\$12,000		
	Mower			\$55,000							\$55,000			\$55,000		
	Tractor			\$300,000							\$300,000			\$300,000		
	Snowblower			\$25,000							\$25,000			\$25,000		
	Grader - A			\$925,000							\$925,000			\$925,000		
	PW Truck			\$90,000							\$90,000			\$90,000		
	Turnout Gear (4)			\$12,000							\$12,000			\$12,000		
	Office Front Desk Computer			\$2,000							\$2,000			\$2,000		
	CAO Desktop			\$2,000							\$2,000			\$2,000		
	Estimates for 2028	ACAO Comm and Clerk Computers				\$10,000						\$10,000			\$10,000	
SCBAs (4)					\$35,000						\$35,000			\$35,000		
Excavator						\$235,000					\$235,000			\$235,000		
Grader A - summer tires						\$50,000					\$50,000			\$50,000		
Turnout Gear (4)						\$12,000					\$12,000			\$12,000		
PWM CAO and Utility Computers						\$10,000					\$10,000			\$10,000		
Grader B - summer tires							\$50,000				\$50,000			\$50,000		
PW Truck							\$100,000				\$100,000			\$100,000		
Tandem 3T							\$125,000				\$125,000			\$125,000		
Grader - B							\$550,000				\$550,000			\$550,000		
Estimates for 2029	Turnout Gear (4)						\$12,000				\$12,000			\$12,000		
	Office Front Desk Computer						\$2,000				\$2,000			\$2,000		
	CAO Desktop						\$2,000				\$2,000			\$2,000		
	Grader - A							\$925,000			\$925,000			\$925,000		
	Skidsteer							\$100,000			\$100,000			\$100,000		
	Backhoe - Transfer Station							\$175,000			\$175,000			\$175,000		
	SCBAs (4)							\$35,000			\$35,000			\$35,000		
	ACAO Comm and Clerk Computers							\$10,000			\$10,000			\$10,000		
	Tractor								\$350,000			\$350,000			\$350,000	
	Mower								\$75,000			\$75,000			\$75,000	
Estimates for 2030	Snowblower								\$50,000			\$50,000			\$50,000	
	Turnout Gear (4)								\$12,000			\$12,000			\$12,000	
	PWM CAO and Utility Computers								\$10,000			\$10,000			\$10,000	
	Excavator										\$250,000			\$250,000		
	PW Truck										\$100,000			\$100,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	Office Front Desk Computer										\$2,000			\$2,000		
	CAO Desktop										\$2,000			\$2,000		
	Grader - A										\$50,000			\$50,000		
	Grader B - summer tires										\$100,000			\$100,000		
Estimates for 2031	Grader A - summer tires										\$125,000			\$125,000		
	Turnout Gear (4)										\$550,000			\$550,000		
	PWM CAO and Utility Computers										\$2,000			\$2,000		
	Grader B - summer tires										\$2,000			\$2,000		
	PW Truck										\$2,000			\$2,000		
	Tandem 3T										\$2,000			\$2,000		
	Grader - A										\$2,000			\$2,000		
	Grader B - summer tires										\$2,000			\$2,000		
	PW Truck										\$2,000			\$2,000		
	Grader - A										\$2,000			\$2,000		
Estimates for 2032	Grader - A										\$525,000			\$525,000		
	Skidsteer										\$100,000			\$100,000		
	Backhoe - Transfer Station										\$175,000			\$175,000		
	SCBAs (4)										\$35,000			\$35,000		
	ACAO Comm and Clerk Computers										\$10,000			\$10,000		
	Tractor										\$350,000			\$350,000		
	Mower										\$75,000			\$75,000		
	Snowblower										\$50,000			\$50,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	PWM CAO and Utility Computers										\$10,000			\$10,000		
Estimates for 2033	Excavator										\$250,000			\$250,000		
	PW Truck										\$100,000			\$100,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	Office Front Desk Computer										\$2,000			\$2,000		
	CAO Desktop										\$2,000			\$2,000		
	Grader - A										\$525,000			\$525,000		
	Skidsteer										\$100,000			\$100,000		
	Backhoe - Transfer Station										\$175,000			\$175,000		
	SCBAs (4)										\$35,000			\$35,000		
	ACAO Comm and Clerk Computers										\$10,000			\$10,000		
Estimates for 2034	Tractor										\$350,000			\$350,000		
	Mower										\$75,000			\$75,000		
	Snowblower										\$50,000			\$50,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	PWM CAO and Utility Computers										\$10,000			\$10,000		
	Excavator										\$250,000			\$250,000		
	PW Truck										\$100,000			\$100,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	Office Front Desk Computer										\$2,000			\$2,000		
	CAO Desktop										\$2,000			\$2,000		
Estimates for 2035	Grader - A										\$525,000			\$525,000		
	Skidsteer										\$100,000			\$100,000		
	Backhoe - Transfer Station										\$175,000			\$175,000		
	SCBAs (4)										\$35,000			\$35,000		
	ACAO Comm and Clerk Computers										\$10,000			\$10,000		
	Tractor										\$350,000			\$350,000		
	Mower										\$75,000			\$75,000		
	Snowblower										\$50,000			\$50,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	PWM CAO and Utility Computers										\$10,000			\$10,000		
Estimates for 2036	Excavator										\$250,000			\$250,000		
	PW Truck										\$100,000			\$100,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	Office Front Desk Computer										\$2,000			\$2,000		
	CAO Desktop										\$2,000			\$2,000		
	Grader - A										\$525,000			\$525,000		
	Skidsteer										\$100,000			\$100,000		
	Backhoe - Transfer Station										\$175,000			\$175,000		
	SCBAs (4)										\$35,000			\$35,000		
	ACAO Comm and Clerk Computers										\$10,000			\$10,000		
Estimates for 2037	Tractor										\$350,000			\$350,000		
	Mower										\$75,000			\$75,000		
	Snowblower										\$50,000			\$50,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	PWM CAO and Utility Computers										\$10,000			\$10,000		
	Excavator										\$250,000			\$250,000		
	PW Truck										\$100,000			\$100,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	Office Front Desk Computer										\$2,000			\$2,000		
	CAO Desktop										\$2,000			\$2,000		
Estimates for 2038	Grader - A										\$525,000			\$525,000		
	Skidsteer										\$100,000			\$100,000		
	Backhoe - Transfer Station										\$175,000			\$175,000		
	SCBAs (4)										\$35,000			\$35,000		
	ACAO Comm and Clerk Computers										\$10,000			\$10,000		
	Tractor										\$350,000			\$350,000		
	Mower										\$75,000			\$75,000		
	Snowblower										\$50,000			\$50,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	PWM CAO and Utility Computers										\$10,000			\$10,000		
Estimates for 2039	Excavator										\$250,000			\$250,000		
	PW Truck										\$100,000			\$100,000		
	Turnout Gear (4)										\$12,000			\$12,000		
	Office Front Desk Computer										\$2,000			\$2,000		
	CAO Desktop										\$2,000			\$2,000		
	Grader - A										\$525,000			\$525,000		
	Skidsteer										\$100,000			\$100,000		
	Backhoe - Transfer Station										\$175,000			\$175,000		
	SCBAs (4)										\$35,000			\$35,000		
	ACAO Comm and Clerk Computers										\$10,000			\$10,000		
Estimates for 2040	Tractor										\$350,000			\$35		

SOURCE OF FUNDS - ANNUAL									
OPERATING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RESERVES	\$51,000	\$315,000	\$522,000	\$1,011,000	\$45,000	\$307,000	\$841,000	\$945,000	\$477,000
DEBTURE SALES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
OTHER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Adopted by Resolution of Council

April 18 2025

FOR DEPARTMENTAL USE ONLY